



Together, we help every child
create their own story through
specialized care, groundbreaking
research, bold advocacy, and
relentless innovation.

2025 Annual Report



Your Support Drives Our Impact

Dear Friends of Gillette,

What makes Gillette Children's truly special is the collective strength of our patients, families, caregivers, team members, and community partners — all united by a shared purpose.

For nearly 130 years, Gillette has been a trailblazer, advocating and delivering innovative, world-class care for children with brain, bone, and movement conditions. As the first public hospital in the nation dedicated to children with disabilities, we continue to lead the way by redefining what's possible in personalized specialty care.

Your philanthropic support is at the center of this work. Because of you, we are expanding access beyond geographical boundaries, advancing data-driven care, and accelerating discoveries that improve outcomes for children everywhere.

Together, we are helping every child create their own story - with strength, dignity, and joy. With your partnership, we will continue expanding possibilities and creating brighter futures for children and families everywhere. Thank you for being an essential part of this impact.

— **Barbara Joers**, *President & CEO*

Hope Delivered Through Research and Innovative Treatment

Ten-year-old Hazel Kim displayed incredible resilience right from birth. "She came into the world under traumatic circumstances—born via emergency C-section after her heartbeat was lost during delivery," says Hazel's mother, Lindsay.

Hazel was diagnosed with quadriplegic cerebral palsy with mixed tone. After referral to Gillette's Complex Movement Disorders Clinic, everything changed. "We met Dr. Graupman and that started a transformative journey—including the decision to pursue a deep brain stimulation implant," says Lindsay. "This treatment has allowed Hazel to gain more control over her movements and engage more fully with the world around her."

Lindsay credits Gillette's collaborative approach for easing the stress of Hazel's care. "Bringing together experts from diverse specialties to evaluate Hazel's care as a team has given us a deep sense of confidence and reassurance,"

she says. Hazel has shown improved trunk control, an ability to wrap her arms around people and objects, and increased babbling.

Gillette is one of a few hospitals in the nation to offer a pediatric deep brain stimulation program. The implanted neurostimulator targets areas of the brain to block or change abnormally functioning neurons that cause uncontrolled movement. It brings relief to the patient and is both adjustable and reversible. Ongoing research at Gillette Children's is exploring the potential to extend the use of DBS beyond cerebral palsy to a wide range of conditions.

For families like Hazel's, philanthropic investment in research and innovative treatment makes all the difference.



The Impact of Donors in 2025

EXPANDING ACCESS

- \$3.3 million in financial assistance awarded to 3,553 families challenged with the cost of medical care.
- \$78,000 in adaptive equipment grants provided to 22 patients and their families to empower children to be active and engaged in activities that matter most to them.

ADVANCING RESEARCH

- More than \$4 million invested in Gillette's research, advancing 116 active studies.
- Continued innovation in the Gait and Motion Lab resulted in 15 publications, 20 national and international presentations, and the introduction of 3D programming that translates patient movement into engaging animated experiences.
- Investment of more than \$1 million from two visionary donors for Gillette Children's Learning Health System initiative, which is turning real-world patient data into faster improvements in care.

SUPPORTING THE WHOLE CHILD

- 3,308 children's books distributed across Gillette locations bringing literacy resources directly to patients and families.
- Donor support enhanced renovations at the Maple Grove Clinic, including fun, child-friendly seating and tables.
- 6,658 patients and their families served by Child Life Specialists.

“Thank you so much for granting funds for my son’s recumbent bike. This bike will benefit him for years to come, and your support helps to relieve some of the financial burden for helping our son experience a childhood rite of passage, keeping up with his peers on a bike!”

– Grateful Mom



“I loved the child life specialists, music therapy, and the therapy dogs. It was so nice to see so many things tailored to children, and that is why we would choose Gillette again if we had to have another surgery for our daughter.”

– Grateful Parents



2025 Consolidated Financial Information

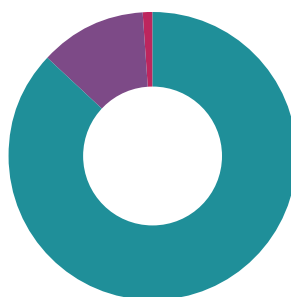
Results of Operations (In Millions)

Sources of Funds	2025	2024	2023	2022
Patient care services	354.0	354.8	271.6	266.7
Research and education grants	3.9	3.1	3.9	3.2
Philanthropic support	9.0	7.9	9.8	11.8
Other operations	14.3	13.9	11.6	8.3
Total	381.2	379.7	296.9	290.0
Use of Funds				
Personnel costs	220.1	205.4	199.6	178.6
Supplies, services and facilities expenses	153.6	144.3	83.3	80.4
Capital depreciation and financing costs	13.8	14.1	16.4	14.1
Patient services taxes and other expenses	12.9	12.1	11.2	10.5
Provision for program and capital investments	(19.2)	3.8	(13.6)	6.4
Total	381.2	379.7	296.9	290.0

Above excludes investment return and restricted fundraising activities.

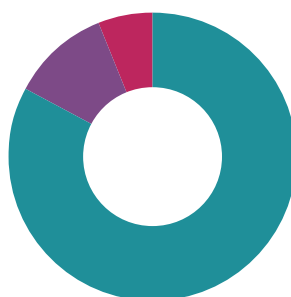
\$9.9M
contributed
by 3,940
donors

These generous contributions helped fund the programs and services described throughout this report. **Thank you!**



Functional Expenses

- 87% Healthcare services
- 12% Administrative
- 1% Fundraising



Donor Support to Hospital

- 83% Patient care
- 11% Research, education, other
- 6% Capital improvements



Gratitude for Specialized Care and Innovative Treatment

The entire team from neuro to plastic surgeons and PICU nurses and staff were amazing. We felt we were in such great hands the entire time. – Gillette parents

We love Gillette and everything it has done to make my daughter's future brighter and better. Our daughter wants to be a spokesperson for cerebral palsy now.

– Gillette parents

Embedded in Our Communities

Gillette Children's believes deeply in being present in our communities. We share our impact and the stories of our patients to build understanding, hope, and investment. Our events inspire connection, engagement, and joy, and we celebrate all partners who support our mission of redefining what is possible for children with brain, bone, and movement conditions.



MEDICAL CAREER DISCOVERY DAY

Thanks to donors, Gillette welcomed more than 150 middle school and high school students considering future careers in healthcare for a day of engaging panels and hands-on experiential activities focused on sparking imagination and showing young people the diverse career paths in healthcare.

THE 66TH ANNUAL FIREFIGHTERS CARNIVAL

Dozens of families came out for prizes, food, and fun hosted by St. Paul Firefighters Local 21. The new addition of a dunk tank, featuring Gillette providers and emergency responders, was a huge hit!



DISABILITY ADVOCACY DAY

The Capitol Rotunda was filled with powerful voices advocating for disability rights and key legislation at the 2025 Disability Advocacy Day. It was inspiring to see Gillette Families, providers, patients, legislators, healthcare organizations and non-profits come together. These efforts support policies that protect access to specialized care for children with brain, bone, and movement conditions.



CHILDREN'S MIRACLE NETWORK (CMN)

CMN partners and programs have supported Gillette for decades, and in 2025 alone raised more than \$4 million to directly support research, family financial assistance, and Child and Family Services' programs.



TOGETHER WE PLAY

We hosted 13 inclusive play events across Minnesota, including the Adaptive Recreation Expo. Our goal was to engage communities around access and inclusion — from adaptive sports and recreation to advocating for inclusive playgrounds and developing adaptive play opportunities.



WALK AND ROLL

More than 400 patients, family members, Gillette staff, and friends joined us in September for a memorable Walk & Roll around the beautiful Viking Lakes. The fun-filled day included arts and crafts, crazy hair, games, face painting, and glitter tattoos.



COMMUNITY FUNDRAISERS

Many organizations and individuals host fundraisers to benefit Gillette patients and families year after year. In 2025, Marathon Petroleum St. Paul Park Refinery's golf tournament raised more than \$250,000, and Gillette patient Wyatt (at left) delivered proceeds from his lemonade stand all the way from Michigan — recognizing just two of our generous partners.

“We would choose this hospital every time we need care.”

– Gillette Parent



**A Children's Miracle
Network Hospital**

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